



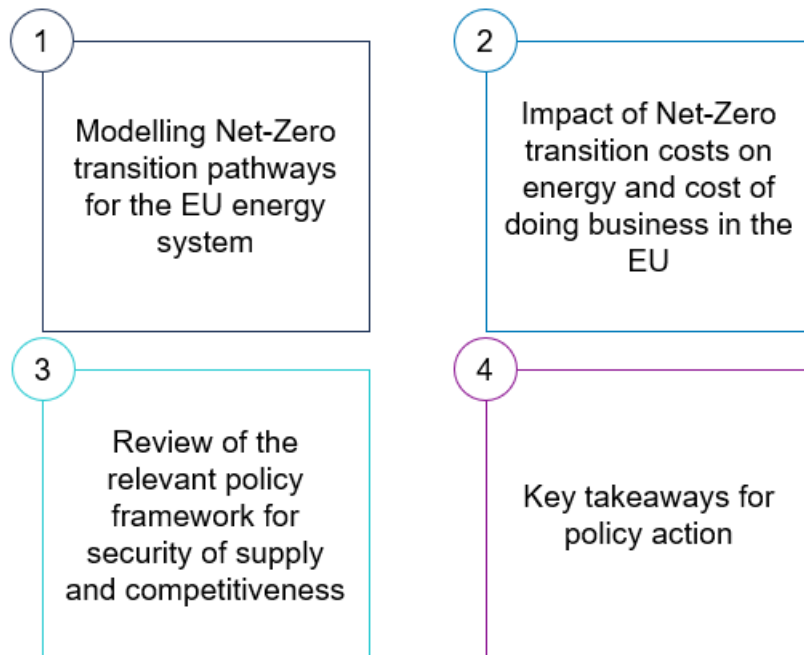
# **Energy and climate transition: How to ensure the EU's competitiveness**

**Economic study & BusinessEurope  
recommendations**

# Study objectives

- The energy crisis highlighted the vulnerability of the EU's economy to energy market shocks, energy security of supply and impact on energy prices
- In 2023-2024, BusinessEurope commissioned Compass Lexecon to provide an in-depth analysis of the EU energy system's transition towards 2050 and its impact on EU competitiveness
- The study builds on four workstreams

## Study's content



Source:  COMPASS  
LEXECON

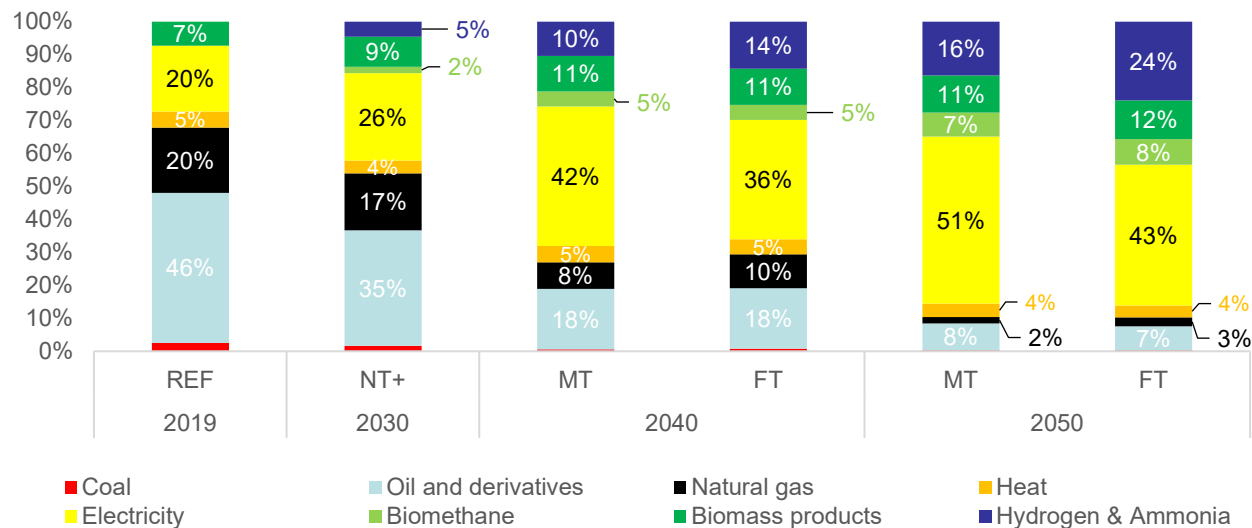
# Net-Zero pathways

- Two scenarios are modelled: the Managed Transition scenario and the Frustrated Transition scenario which both assume reaching the Net-Zero target by 2050.
- The **Managed Transition** scenario shows how policies supporting the deployment of critical infrastructures and decarbonised technologies can reconcile the objectives of security and affordability with progress on climate targets.
- The **Frustrated Transition** scenario analyses the impact of policies that delay the necessary investments in clean technologies and infrastructure, resulting in rising costs and bigger competitiveness concerns.
- For example, the deployment of interconnections is modelled with a 5-year delay in the Frustrated Transition scenario.

**The study assesses the impact of two different policy responses to Net-Zero: Managed Transition and Frustrated Transition**

# Energy demand





Final energy demand by carrier [TWh and %] – EU27






Source: COMPASS LEXECON

**Electricity (RES, nuclear...) becomes the single largest energy carrier in both scenarios, but the energy mix will need to rely to a bigger extent on hydrogen, biomass and biomethane**

# Security of supply

Security of supply monitor:	 Electricity	 Hydrogen	 Biomethane	 Biomass (incl. biofuels)
<b>MT</b>	<ul style="list-style-type: none"> <li>Renewable and flexibility capacity ramps up with Net-Zero targets</li> <li>The combination of demand flexibility, storage and emission-free thermal plants is projected to ensure an adequate level of security of supply</li> </ul>	<ul style="list-style-type: none"> <li>EU production ramps-up to cover c. 60% of EU demand</li> <li>Import is required to cover demands towards 2050, but lies within estimated extra-EU potentials</li> </ul>	<ul style="list-style-type: none"> <li>Ramp-up of domestic capacities covers 100% of demand</li> <li>Strong policy support and associated investments ensure the security of biomethane supplies</li> </ul>	<ul style="list-style-type: none"> <li>Limited demand growth towards 2050 yields demands on the lower end of EU supply potentials</li> <li>No major supply bottlenecks</li> </ul>
<b>FT</b>	<ul style="list-style-type: none"> <li>Flexible and renewable capacity ramps up too slow to meet least-cost targets</li> <li>This comes at the cost of potential curtailment of demand, particularly industrial, in periods of system stress</li> </ul>	<ul style="list-style-type: none"> <li>EU production ramps-up to cover c. 45% of EU demand</li> <li>Import needs could come close to over-stretching extra-EU potentials.</li> <li>Piped imports would need to be complemented by costly shipping</li> </ul>	<ul style="list-style-type: none"> <li>Similar development of EU production only covers 80% of EU demand</li> <li>A reliance on imports arises with no certainty on availability of such volumes</li> </ul>	<ul style="list-style-type: none"> <li>Reaching net-zero entails a marked increase in the use of biomass products</li> <li>Demand remains in the range of sustainable supply, but mobilisation requires additional investment and innovation</li> </ul>

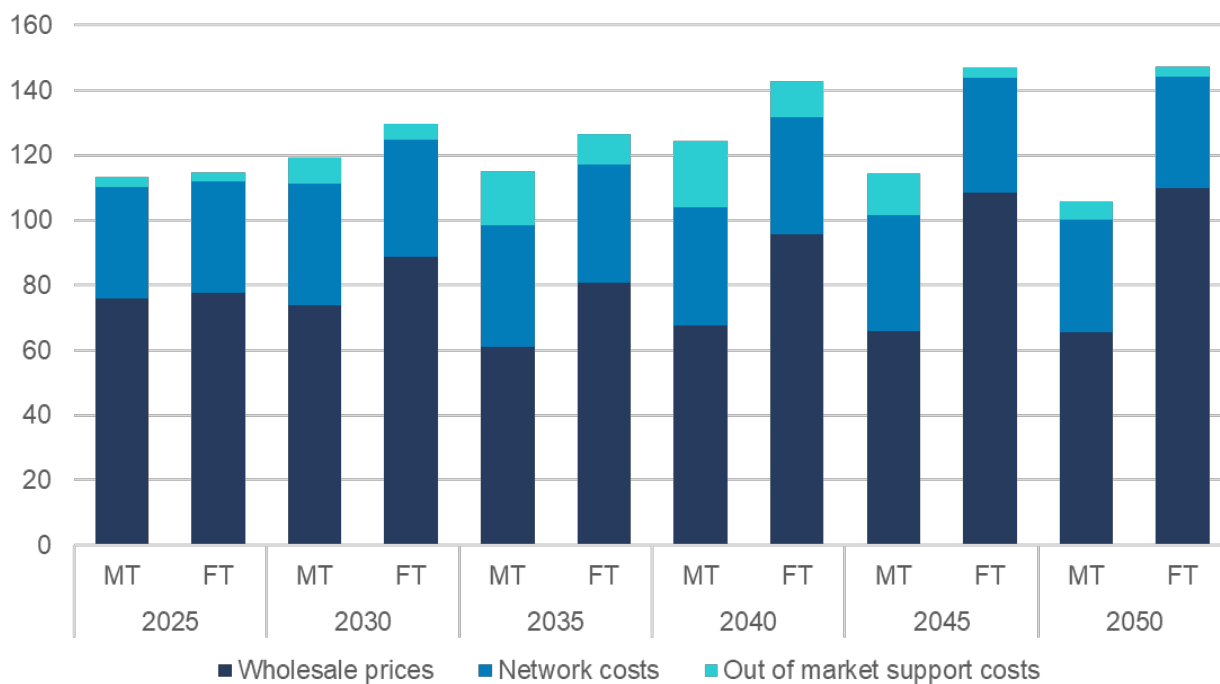
Security of supply risk: secure    uncertain

Source: 

**Achieving Net-Zero with electrification delays means that the EU must rely on imported H2 and biomethane, resulting in supply risks**

# Power prices

Industry retail power prices, excluding taxes – average EU27 (EUR/MWh real 2022)

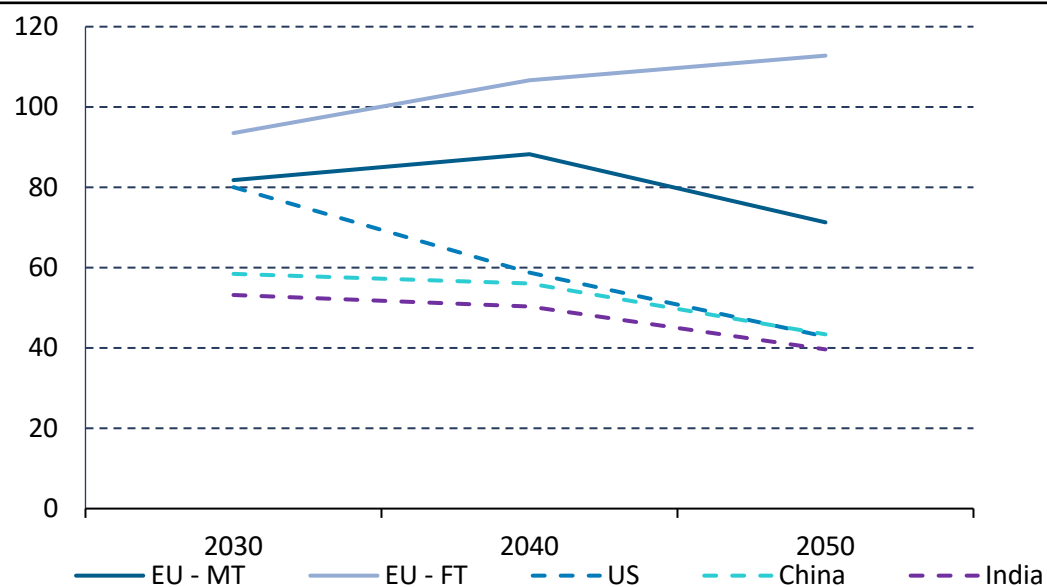


Source: COMPASS LEXECON

**Total system costs remain 30% cheaper for end-users in the Managed Transition**

# Energy price gap

Electricity generation costs (incl. out-of-market support, excl. network costs) in a selection of jurisdictions (EUR/MWh)<sup>2</sup> – 2030-2050

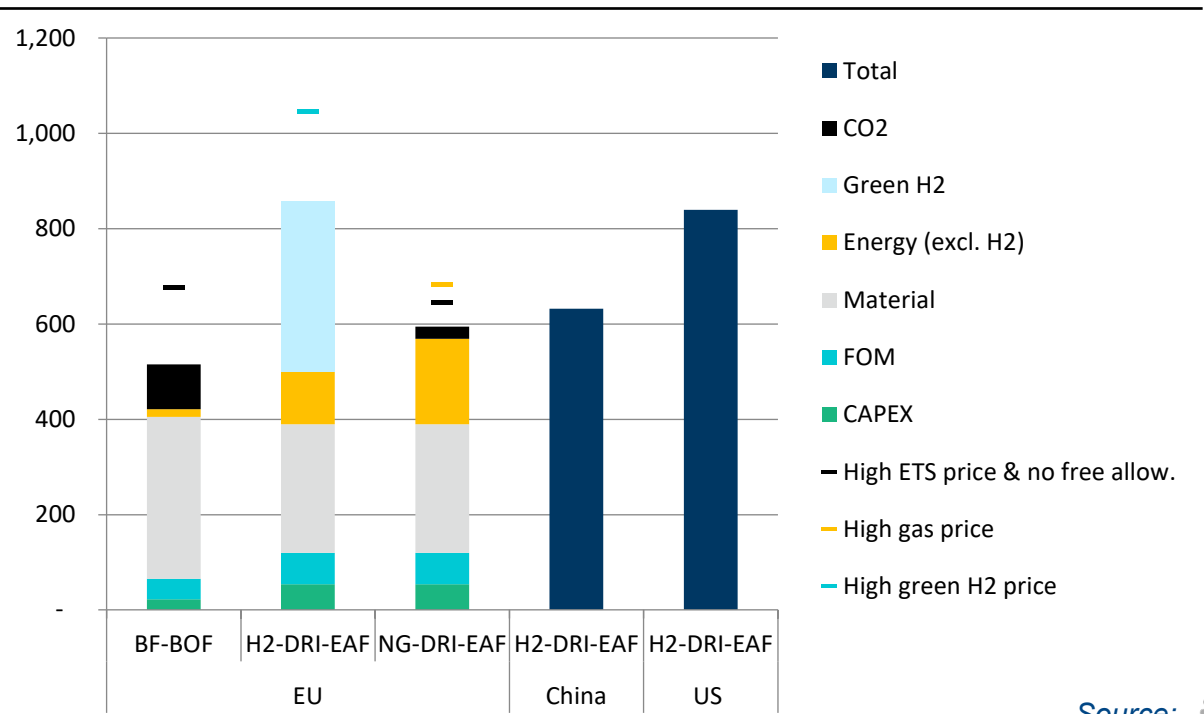


Source:  COMPASS LEXECON

**Average EU electricity generation costs are projected to be 2 to 3 times higher than in the US and China in 2040 and 2050 in the Frustrated Transition scenario**

# Sector impact: steel

Crude steel production cost sensitivities, 2030 (€/t)



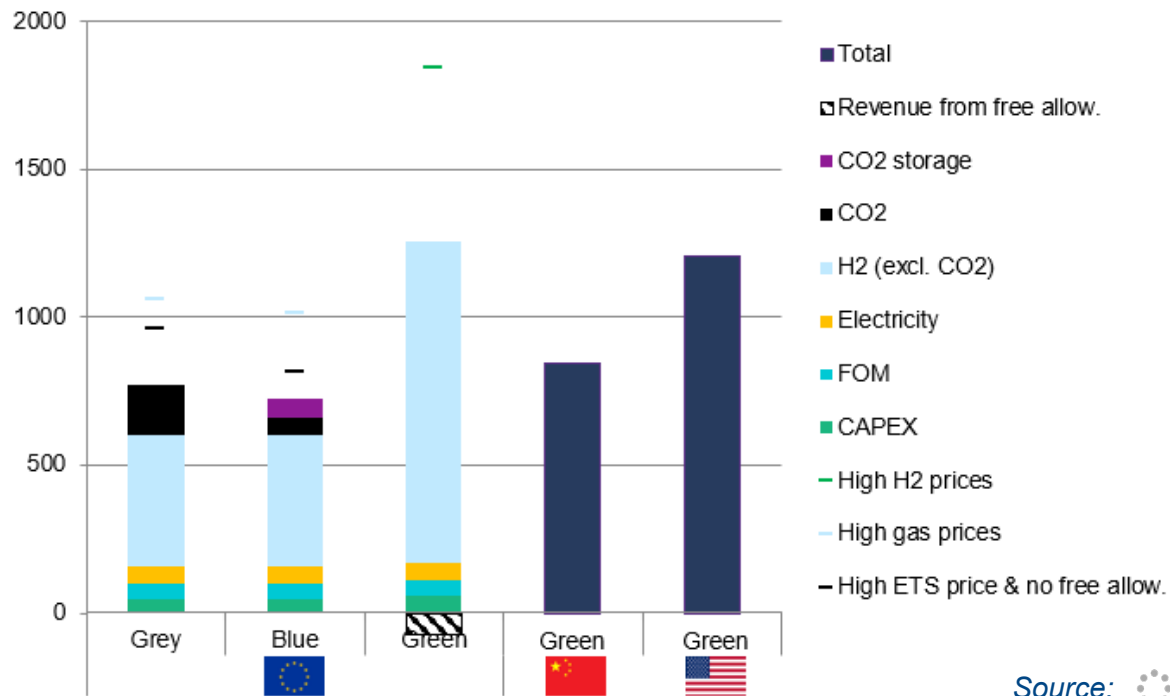
Source: COMPASS LEXECON

**EU green steel (H2 DRI EAF) would be 25% more expensive than Chinese green steel but could compete with US**



# Sector impact: ammonia

Ammonia production cost sensitivities, 2030 (€/t)



Source: COMPASS LEXECON

**EU green ammonia would be 45% more expensive than Chinese green ammonia, while being competitive compared to US green ammonia**

# BusinessEurope policy recommendations

**Call for urgent action:** seven recommendations to improve upon on the Managed Transition and reduce the projected energy price gap with our key competitors

1. **Massively increase the deployment and integration of all renewable and low-carbon energy sources and infrastructure**
2. **Close the investment gap**
3. **Secure the hydrogen value chain**
4. **Continue speeding-up and streamlining permitting procedures**
5. **Tackle the carbon cost differential and ensure effective implementation of CBAM**
6. **Introduce measures to close the energy competitiveness gap**
7. **Foster industrial decarbonisation through effective demand-side measures**

Access the full report and  
BusinessEurope  
recommendations [here](#)

